	at a glanc	<i>e</i> Duration	People Manager / Supervisor	Team Member	Need Identified by Risk Assessment or by Role / Venue	Refresh
Health & Safety	Health & Safety Essentials - Workshop or GOLD eLearning	2.5H / 1D	✓	✓		No
	Fire Warden	1D			✓	Yes
	GOLD – Fire Warden Refresher (coming soon)	30M			✓	2 Years
	First Aid at Work / Emergency First Aid	3D / 1D			✓	3 Years
	Automated External Defibrillator (AED)	2.5H			✓	1 Year
	Dealing with Difficult Situations - Workshop or GOLD elearning	1/2D			✓	No
	Assessing & Controlling Risk	1D			✓	No
	Evac Chair - Train the Trainer	1/2D			✓	No
	Manual Handling Trainer Assessor	2D			✓	No
	IOSH Managing Safely (Externally Delivered)	3D	✓			No
	GOLD - Management of H&S Assessment (to be completed along	side IOSH) 60M	✓			2 Years
	GOLD - Asbestos Awareness (Glasgow Life Version)	45M	✓	✓		2 Years
	GOLD - Display Screen Equipment (DSE) Awareness	45M			✓	2 Years
	GOLD - Ladder Safety Awareness	30M			✓	2 Years
	GOLD - Legionella Awareness	45M	✓	✓		2 Years
Policy	Recruitment & Selection (Mandatory for anyone on Interview Panel) 1D	✓			No
	GOLD - Unconscious Bias (Mandatory for anyone on Interview Pane		✓			No
	Handling Grievance Effectively	½D	✓			No
	Carrying out Effective Investigations	1/2D	✓			No
	Dealing with Discipline	1D	✓			No
	Attendance Management	1/2D	✓			No
	Managing Equalities at Work (Mandatory for New Managers & Sup	pervisors) ½D	✓			No
	GOLD - Maximising Attendance (Glasgow Life)	45M	✓			No
	GOLD - Bullying and Harassment Awareness	20M	✓	✓		No
	GOLD - Complaint Handling - Front Line Resolution (Glasgow L	ife) 35M	✓	✓		No
	GOLD - Complaint Handling - Investigation (Glasgow Life)	35M	✓		✓	No
	GOLD - Safeguarding (this replaces our Child Protection Course)	30M			✓	No
	GOLD - Trauma Informed Practice - Opening Doors & Sowing Seed	ds Courses 20M			✓	No
Development		90M	✓	✓		N.
	GOLD - Glasgow Life Induction	1D	V	•	√	No
	Running your Venue	½D	✓		Y	No
	Understanding Finance (For New Mgrs & Supervisors)	½D	√			No
	Understanding Governance & Risk (For New Mgrs & Supervisors)	30M	Y	✓		No
	GOLD - Performance Management	1D	✓	•		No
	Performance Management Workshop		Y			No
Pool Safety	Pool Lifeguard Award	6D			✓	3 Years
	Pool Lifeguard Award - Revalidation	1/2D			✓	-
	STA Tutor Award	5D			✓	Ongoing
	Pool Plant Operator Qualification	3D			✓	5 Years
	Swimming Pool Water Treatment Qualification	1D			✓	5 Years
	Water Testing - Train the Trainer	1/2D			✓	No
Security	Level 4 Diploma in Stadium Safety Management	1½Y			✓	No
	Level 2 Certificate in Understanding Stewarding at Spectator E	events 1/2Y			✓	No
	GOLD - Information Security (Annual update)	30M	√	✓		1 Year
	GOLD - Action Counters Terrorism - All 7 Modules	75M	✓	✓		No
	GOLD - Introduction to Records Management'	20M			✓	No